

ABOUT US

mcr S.A. – TECHNOLOGIES FOR A SAFER TOMORROW is a company with over 38 years of experience in delivering safety solutions, including structural fire protection and active fire suppression systems. The Group also provides fire compartmentation solutions that meet the most stringent regulations and standards, as well as innovative fire safety systems based on Internet of Things (IoT) technologies and wireless communication, hardware and software solutions for telemetry in facilities, and advanced building management systems (PSIM). Our portfolio also includes industrial energy storage systems for manufacturing plants and critical infrastructure, supporting the energy transition.

A team of experienced engineers and technicians supports clients at every stage of project delivery, from concept through implementation to ongoing service. **mcr S.A.** continues the operations and expertise previously developed within the MERCOR Group and is entering a new phase following the sale of part of its business to the Kingspan Group. Since 2007, the Company has been listed on the Warsaw Stock Exchange.

38

years of experience

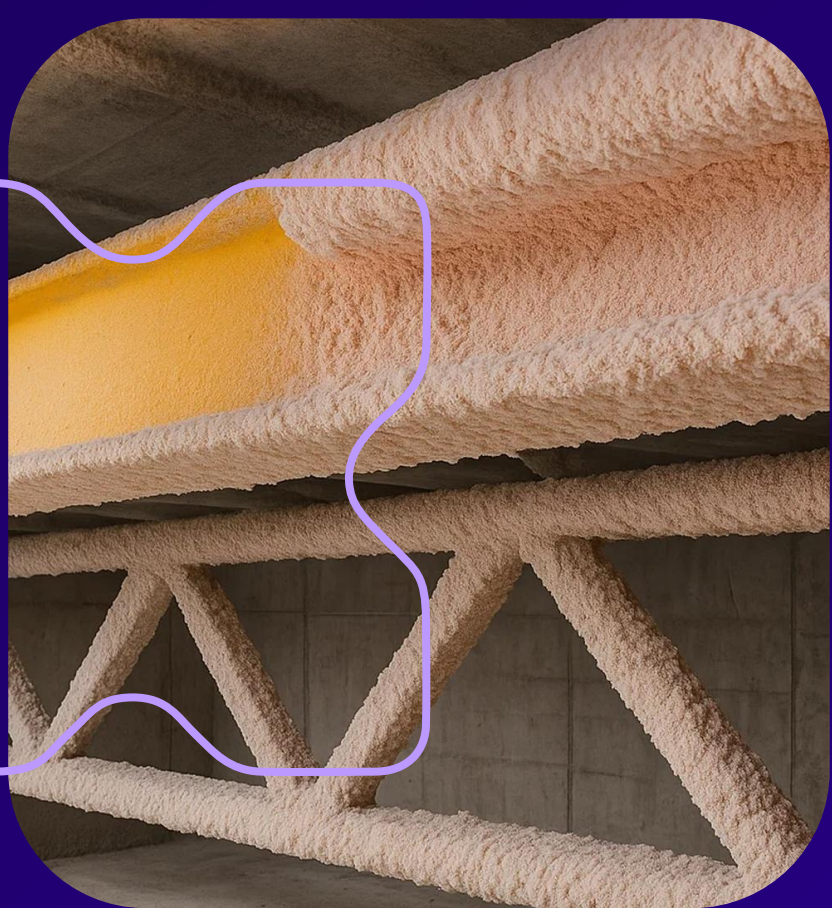
5

business areas

5

manufacturing plants

BUSINESS AREAS



Structural fire protection

Certified structural fire protection systems that enhance resistance to high temperatures in fire conditions.



Active suppression

Active suppression based on high-pressure water mist systems is one of the most advanced fire protection solutions available on the market. mcr also offers conventional sprinkler and deluge systems.



Fire compartmentation

A set of building elements (walls, floors, doors and gates) designed to limit the spread of fire, smoke and heat, providing time for evacuation and protecting property.



Building systems integration

Integration of systems for comprehensive facility management, including PSIM-class solutions, used across multiple sectors, from industrial infrastructure and public buildings to commercial spaces.



Energy storage

Industrial energy storage systems under the ENER GATE brand ensure continuity and stability of power supply, enable efficient use of energy from renewable sources, optimise energy consumption and generation costs, and contribute to improving the energy efficiency of enterprises. The systems enable the storage of electrical energy in various forms.

SALE OF PART OF THE BUSINESS

Under an agreement entered into in 2024 and finalised on 1 October 2025, the Company sold its natural smoke exhaust and fire ventilation business to the Kingspan Group, a global leader in high-performance insulation and building envelope solutions. The consideration for the equity interests in the companies sold in the transaction was set at up to PLN 420 million, of which up to PLN 90 million represents an earn-out contingent on the achievement of consolidated EBITDA thresholds for the period ending 31 March 2026.

FINANCIAL RESULTS

The Group’s revenue for the financial year 2025/2026 (from 1 April 2025 to 31 March 2026) amounted to PLN 181.2 million (up by 10.7%), with EBITDA of PLN 3.4 million and a net loss of PLN -10 million. Our performance for the past year reflects the transitional phase currently experienced by the mcr Group, including the impact of the disposal of part of its assets and related transaction costs (approximately PLN 14 million).

During the period, discontinued operations (sold to the Kingspan Group) generated revenue of PLN 188.6 million and a net profit of PLN 232.3 million.

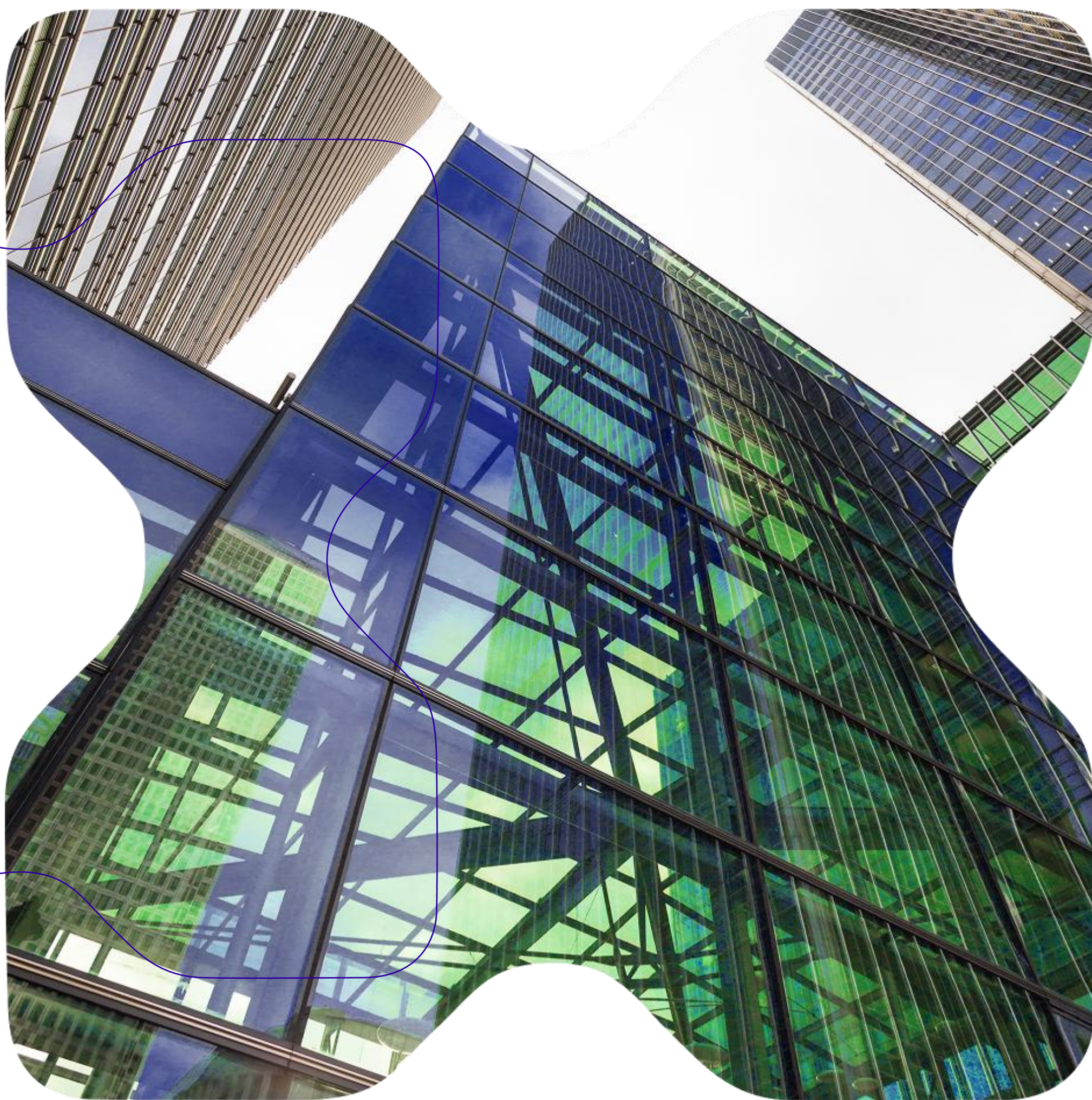
MANAGEMENT BOARD



Krzysztof Krempeć
Prezes Zarządu



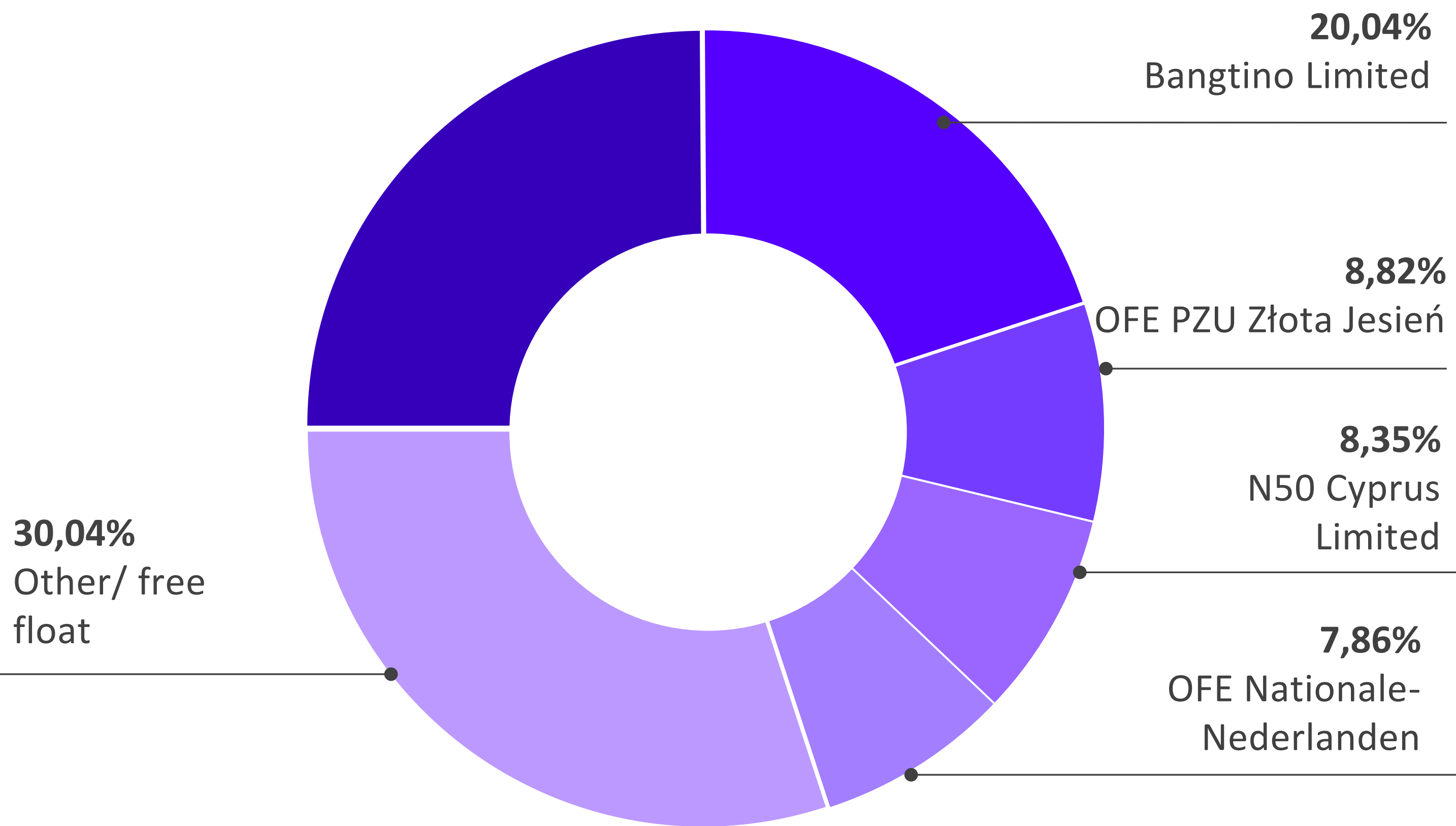
Jakub Lipiński
Pierwszy Wiceprezes Zarządu



SHAREHOLDING STRUCTURE

As at 30 September 2026

Shareholder	Number of shares
PERMAG Sp. z o.o.	2,250,943
Bangtino Limited	1,811,509
OFE PZU Złota Jesień	797,101
N50 Cyprus Limited	755,095
OFE Nationale-Nederlanden	710,845
Other	2,716,054
Total	9,041,547



Number of shares: 9,041,547
Capitalisation: PLN 134,7 million (30 September 2026)
Index: WIG, WIG-Poland, WIG-budownictwo, WIGdivplus, INNOVATOR
Ticker: MCR

INVESTOR RELATIONS:
e-mail: inwestorzy@mcrsa.pl