ABOUT US

mcr S.A. – TECHNOLOGIES FOR A SAFER TOMORROW is a company with over 37 years of experience in delivering safety solutions, including structural fire protection and active fire suppression systems. The Group also provides fire compartmentation solutions that meet the most stringent regulations and standards, as well as innovative fire safety systems based on Internet of Things (IoT) technologies and wireless communication, hardware and software solutions for telemetry in facilities, and advanced building management systems (PSIM). Our portfolio also includes industrial energy storage systems for manufacturing plants and critical infrastructure, supporting the energy transition.

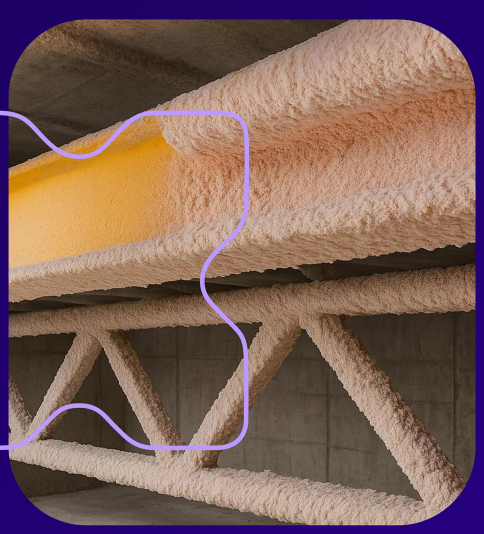
A team of experienced engineers and technicians supports clients at every stage of project delivery, from concept through implementation to ongoing service. **mcr S.A.** continues the operations and expertise previously developed within the MERCOR Group and is entering a new phase following the sale of part of its business to the Kingspan Group. Since 2007, the Company has been listed on the Warsaw Stock Exchange.

37
years of experience

5
business areas

5
manufacturing plants

BUSINESS AREAS



Structural fire protection

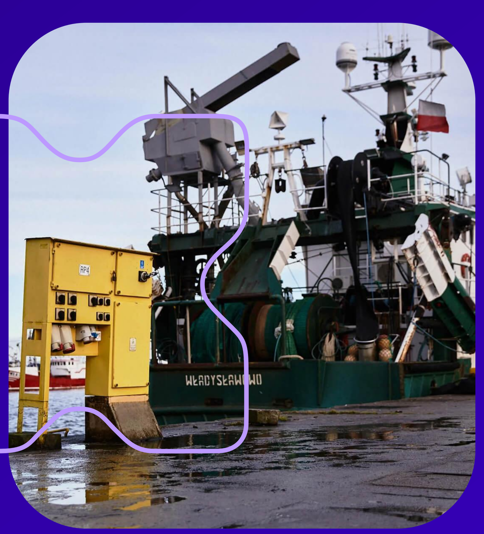
Certified structural fire protection systems that enhance resistance to high temperatures in fire conditions.

Active suppression

Active suppression based on high-pressure water mist systems is one of the most advanced fire protection solutions available on the market. mcr also offers conventional sprinkler and deluge systems.

Fire compartmentation

A set of building elements (walls, floors, doors and gates) designed to limit the spread of fire, smoke and heat, providing time for evacuation and protecting property.



Building systems integration

Integration of systems for comprehensive facility management, including PSIM-class solutions, used across multiple sectors, from industrial infrastructure and public buildings to commercial spaces.

Energy storage

Industrial energy storage systems under the ENERGATE brand ensure continuity and stability of power supply, enable efficient use of energy from renewable sources, optimise energy consumption and generation costs, and contribute

to improving the energy efficiency of enterprises. The systems enable the storage of electrical energy in

SALE OF PART OF THE BUSINESS

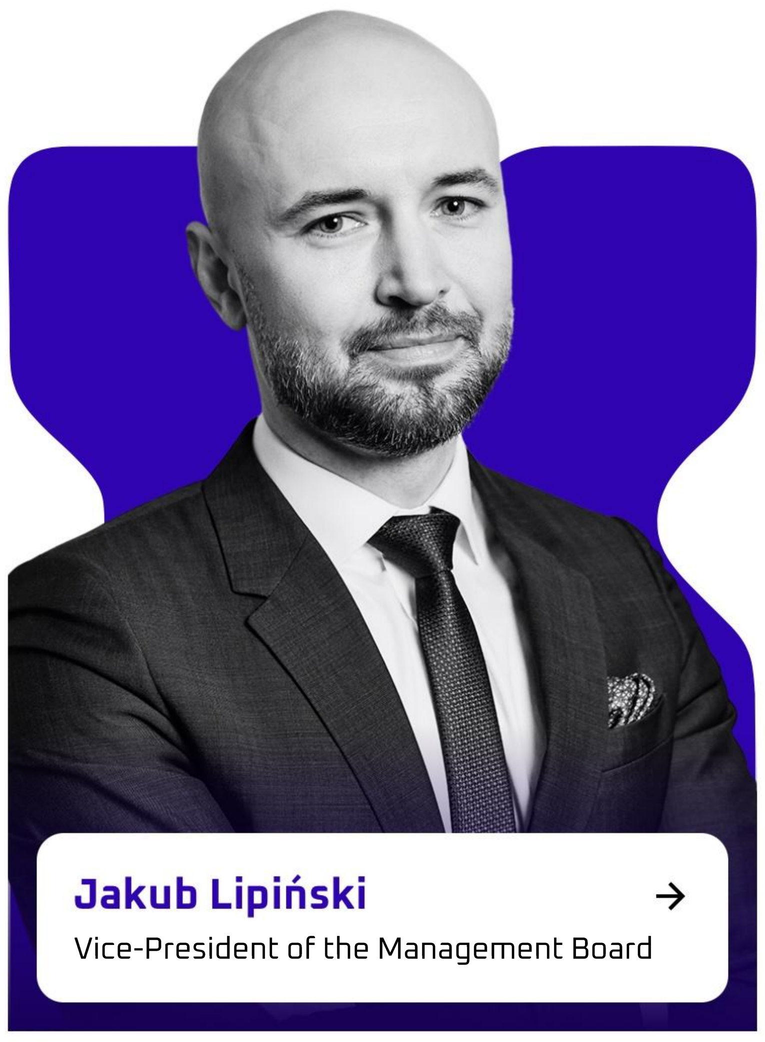
Under an agreement entered into in 2024 and finalised on 1 October 2025, the Company sold its natural smoke exhaust and fire ventilation business to the Kingspan Group, a global leader in high-performance insulation and building envelope solutions. The consideration for the equity interests in the companies included in the transaction was set at up to PLN 420 million, of which up to PLN 90 million represents an earn-out contingent on the achievement of consolidated EBITDA thresholds for the period ending 31 March 2026.

FINANCIAL RESULTS

In the first three quarters of the 2025/2026 financial year (from 1 April to 31 December 2025), the Group generated a net profit of PLN 163.4 million on revenue of PLN 322.5 million. EBIT for the period was PLN -2.7 million, with EBITDA at PLN 10.4 million.

The high net profit generated by the Group in the period under review was driven by one-off events, including the recognition of a deferred tax asset arising from impairment losses on shares held for sale, as well as the effects of the sale of part of the business. Discontinued operations (sold to the Kingspan Group) generated revenue of PLN 189.4 million and a net profit of PLN 15.5 million in the period from 1 April to 31 December 2025.

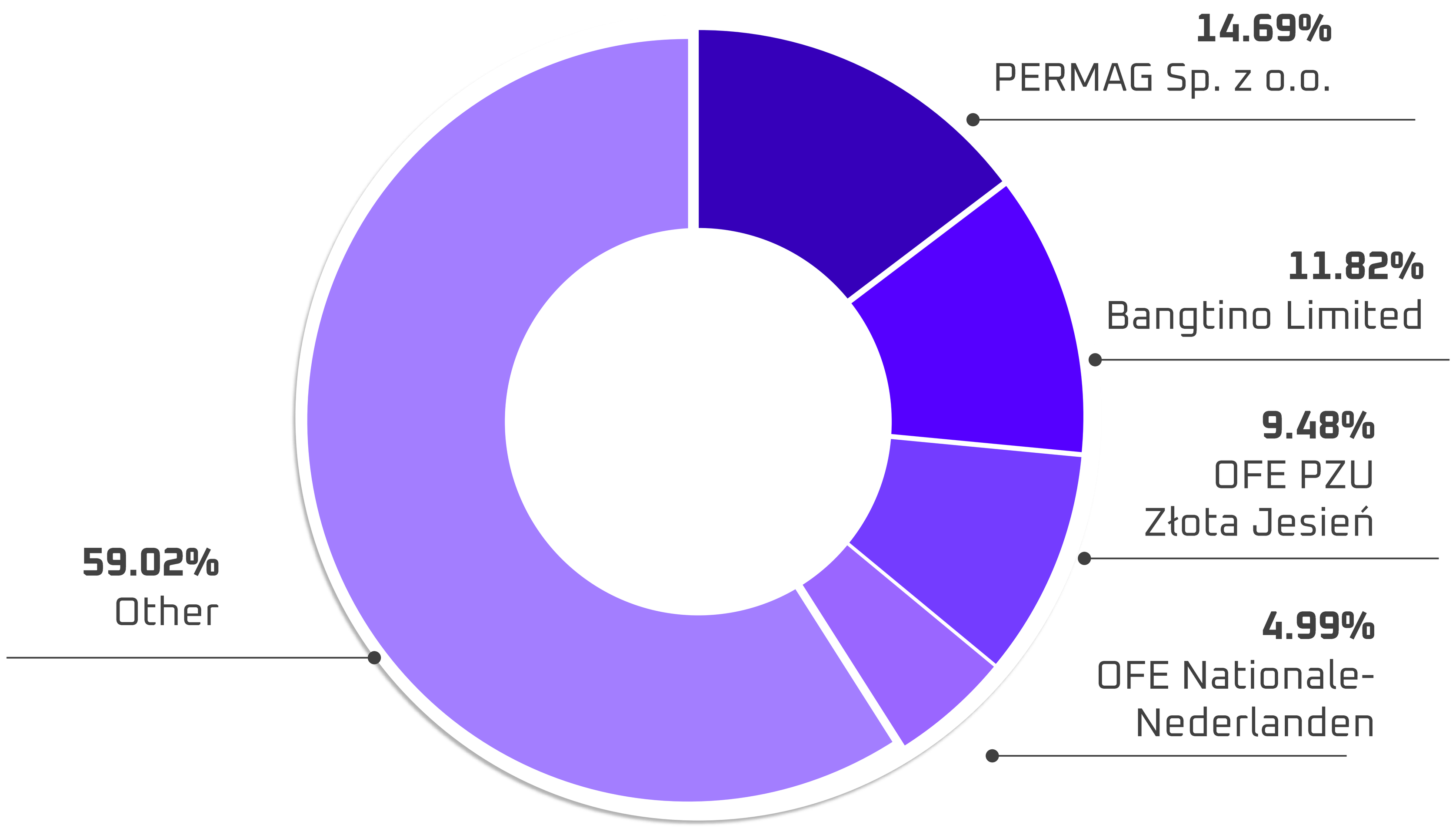
MANAGEMENT BOARD



SHAREHOLDING STRUCTURE

As at 27 February 2026

Shareholder	Number of shares
PERMAG Sp. z o.o.	2,250,943
Bangtino Limited	1,811,509
OFE PZU Złota Jesień	1,452,947
OFE Nationale-Nederlanden	765,359
Other	9,039,858
Total	**15,320,616**



Number of shares: 15,320,616
Capitalisation: 290.33 million (27 February 2026)
Index: WIG140, INNOVATOR, sWIG80TR, WIG-Poland, WIG-budownictwo, sWIG80, WIG
Ticker: MCR

INVESTOR RELATIONS:
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